## **BA EXPOSURE – FORUMS 20**

## 1. How to Define Business Analysis & Why is it Important.

Business analysis is the process of identifying business needs and finding solutions to business problems through data analysis, process improvements, and technology implementation. It is important because it helps organizations make informed decisions, optimize operations, and achieve business goals efficiently.

#### 2. What is the role of Business Analyst

A Business Analyst acts as a liaison between business stakeholders and technical teams to identify business needs, gather requirements, and propose solutions. They analyze processes, systems, and data to ensure projects align with organizational goals and deliver value.

#### 3. What are the key responsibilities of Business Analyst

A Business Analyst is responsible for gathering, analyzing, and documenting business requirements to bridge the gap between stakeholders and technical teams. They identify business needs, suggest process improvements, and ensure solutions align with business objectives. Additionally, they facilitate communication, conduct data analysis, and support project implementation.

#### 4. Explain Business Analyst Contributions in a Project

A Business Analyst (BA) plays a crucial role in a project by gathering, analyzing, and documenting requirements to ensure alignment between business needs and technical solutions. They facilitate stakeholder communication, bridge the gap between business and IT teams, and help optimize processes to enhance project success. Their contributions lead to efficient decision-making, reduced risks, and improved project outcomes.

# 5. What are the key skills required to be a Successful Business Analyst

A successful business analyst needs strong analytical and problem-solving skills to identify business needs and propose effective solutions. Excellent communication and stakeholder management skills are crucial for gathering requirements and ensuring alignment between business and technical teams. Proficiency in documentation, data analysis, and tools like JIRA, Visio, or SQL also enhances their effectiveness.

#### 6. How do BA Gather requirement from Stakeholders.

Business Analysts gather requirements from stakeholders using techniques like interviews, surveys, workshops, brainstorming sessions, and document analysis. They also use techniques

such as prototyping and observation to understand business needs. Clear communication and active listening help ensure accurate requirement gathering.

#### 7. What Tools do BA use to document requirements

Business analysts use various tools to document requirements, including Microsoft Word and Google Docs for requirement documents, JIRA and Confluence for Agile documentation, and Microsoft Visio .They also use Excel for data analysis and Balsamiq or Axure for wireframing and prototyping.

# 8. What is the difference between functional & non-functional requirement

Functional requirements define what a system should do, such as features, functionalities, and business rules (e.g., "The system must allow users to log in using email and password"). Non-functional requirements specify how the system should perform, including performance, security, scalability, and usability (e.g., "The system should load pages within 2 seconds").

# 9. What is the difference between Business Analyst & Project Manager

A Business Analyst focuses on identifying business needs, gathering requirements, and ensuring solutions meet stakeholder expectations. A Project Manager is responsible for planning, executing, and delivering projects within scope, time, and budget. While BAs analyze and define requirements, PMs manage resources, risks, and timelines to ensure project success.

#### 10. BA role in Conflict Management

A Business Analyst (BA) plays a crucial role in conflict management by acting as a mediator between stakeholders with differing interests. They use active listening, negotiation, and analytical skills to identify the root cause of conflicts, align stakeholder expectations, and propose data-driven solutions. By maintaining clear communication and documentation, BAs help ensure smooth project execution.

## 11. BA role in Change Management

A Business Analyst (BA) plays a crucial role in change management by assessing the impact of changes, gathering stakeholder requirements, and ensuring smooth implementation. They bridge the gap between business needs and technical solutions, helping to minimize resistance and maximize adoption through clear communication, training, and process improvements.

## 12. What are requirement elicitation techniques BA use.

Business analysts use various requirement elicitation techniques to gather information from stakeholders. Common techniques include Interviews (one-on-one discussions), Surveys (questionnaires to collect feedback), Brainstorming (group idea generation), Document analysis

(reviewing existing records), observations (watching users perform tasks), workshops (collaborative meetings), and Prototyping (creating mock-ups for feedback). These techniques help ensure clear and accurate requirements for a project.

# 13. What are the key Documents a BA should prepare

A Business Analyst (BA) prepares key documents to ensure clear communication between stakeholders and the development team. These include the Business Requirements Document (BRD) for high-level business needs, the Functional Requirements Document (FRD) for detailed system functions, and the Use Case Document to describe user interactions. Other important documents include Process Flow Diagrams, User Stories, and Test Cases to ensure smooth project execution and requirement validation.

#### 14. Difference between Agile & Waterfall Methodologies

Agile and Waterfall are two different project management methodologies. Waterfall follows a linear, step-by-step approach, where each phase (like planning, design, development, and testing) is completed before moving to the next. Agile, on the other hand, is flexible and iterative, breaking the project into small parts (sprints) that are continuously improved based on feedback. Agile is best for dynamic projects, while Waterfall suits well-defined, structured projects.

# 15. How to write User Stories

A user story is a simple, short description of a feature or requirement from the end user's perspective. It follows the format: "As a [user], I want [goal] so that [reason]."This helps teams understand what the user needs and why. User stories should be clear, concise, and focused on delivering value.

#### 16. How to conduct SWOT Analysis

SWOT analysis is a technique used to evaluate a business or project's Strengths, Weaknesses, Opportunities, and Threats . Strengths and Weaknesses are internal factors (like skills, resources, or limitations), while Opportunities and Threats are external factors (like market trends or competition). To conduct a SWOT analysis, list key points under each category and use them to create strategies that maximize strengths and opportunities while minimizing weaknesses and threats.

# 17. How to ensure effective communication between BA & Technical team.

To ensure effective communication between a Business Analyst (BA) and the technical team, the BA should clearly document requirements using simple language, diagrams, and user stories. Regular meetings, open discussions, and collaboration tools (like JIRA or Confluence)

help bridge the gap. Understanding both business needs and technical constraints ensures smooth communication and alignment.

#### 18. Which Tools do BA use

Business analysts use various tools to gather, analyze, and document requirements. Common tools include JIRA, Microsoft Visio for process modeling, and Excel and Power BI for data analysis. They also use Axure & Balsamiq for wireframing.

### 19. What are the Do's and Don'ts of a Business analyst

A business analyst should actively listen to stakeholders, ask the right questions, and document requirements clearly. They should collaborate effectively, use data-driven insights, and adapt to changes. However, they should avoid making assumptions, ignoring stakeholder concerns, or rushing into solutions without proper analysis. Clear communication, attention to detail, and a problem-solving mindset are key to success.

# 20. Explain concept of Key Performance Indicator (KPI)

A Key Performance Indicator (KPI) is a measurable value that shows how effectively a business, team, or individual is achieving specific goals. KPIs help track progress, identify areas for improvement, and ensure alignment with business objectives. For example, a sales KPI could be "monthly revenue growth," while a customer service KPI could be "average response time."